

Chief Executive's Office

Chief Executive: N.M. Pringle

**To: All Members of Cabinet:
R.J. Phillips (Leader)
G.V. Hyde (Deputy Leader)
Mrs. L.O. Barnett
P.J. Edwards
Mrs. J.P. French
J.C. Mayson
D.W. Rule MBE
R.V. Stockton
D.B. Wilcox
R.M. Wilson**

Your Ref:

Our Ref: NMP/CD

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22nd January, 2004

Dear Councillor,

**MEETING OF CABINET
THURSDAY, 29TH JANUARY, 2004 AT 2.15 P.M.
COUNCIL CHAMBER, BROCKINGTON, 35 HAFOD ROAD, HEREFORD**

AGENDA (03/21)

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

To receive any declarations of interest by members in respect of items on this agenda.

3. MEDIUM TERM FINANCIAL PLAN 2004/05 - 2007/08

To determine the Council's Medium Term Financial Plan, aligning estimated financial resources with the Council's strategic priorities, for the period 2004/05 to 2007/08. *(Report to follow)*

4. REVENUE BUDGET 2004/05

To consider further the parameters for the preparation of the Revenue Budget 2004/05 in the light of recommendations of the Budget Panel. *(Report to follow)*

5. 2004/05 SUPPORTED CAPITAL BORROWING AND OTHER AREAS CAPITAL PROGRAMME

To determine the extent and allocation of supported and unsupported borrowing for capital expenditure for 2004/05. *(Pages 1 - 22)*

6. BUDGET MONITORING 2003/04

To note the position with regard to revenue budget monitoring for Programme Areas in 2003/04. *(Pages 23 - 28)*

7. CAPITAL PROGRAMME MONITORING 2003/04

To note the Capital Programme forecast for 2003/04. *(Pages 29 - 32)*

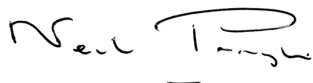
8. RACE EQUALITY SCHEME - PROGRESS REPORT

To receive an update on the progress made in the last six months on implementing the Council's Race Equality Scheme. *(Pages 33 - 36)*

9. OLDER PEOPLE SERVICE BUSINESS CASE FOR IMPROVEMENT AND DEVELOPMENT

To receive a detailed business case for consideration. *(Pages 37 - 106)*

Yours sincerely,



**N.M. PRINGLE
CHIEF EXECUTIVE**

Copies to: Chairman of the Council
Chairman of Strategic Monitoring Committee
Vice-Chairman of Strategic Monitoring Committee
Chairmen of Scrutiny Committees
Group Leaders
Directors
County Secretary and Solicitor
County Treasurer